



## SEASONAL STAFF

- Control, tools, schedule –
  who controls what?
- Avoid "1099-ing" every seasonal worker
- IRS 20-Factor Test
- Seasonal workers have significant rights
- "Pretext" in hiring/discipline





## RISK & WAIVERS

- Use simple language
- Tailor to specific activity
- Must match the risk
  - Injury
  - Equipment failure
  - Inherent dangers
- Written + signed, not just digital (if possible)



